FALLS CITY NEBRASKA

Strategically Positioned. Building for the Future.

2006-09 Milestones
Marking Our Journey
on the Economic Development
Road to Success

Falls City Economic Development & Growth Enterprise (EDGE)

June, 2009



A letter from the EDGE president

Dear Friends:

It seems not so long ago public and private community leaders joined together to reach consensus on a comprehensive economic development strategy . . . creating the Falls City Area Economic Development Roadmap to Success. To lead implementation of the strategy, leaders recommended the establishment of a public-private economic development corporation, and in February of 2006 Falls City Economic Development and Growth Enterprise (EDGE) was established with the support and funding of the City of Falls City, Richardson County, businesses and individuals.

Reflecting back on the past three years or so, the road to success can be best summed up in the title and words of the Beatles' song, "The Long and Winding Road." Our travels have been marked by many accomplishments and successes which will be outlined in this report, as well as challenges, such as an unprecedented downturn in the national economy.

Throughout the journey, we have remained focused on our mission to encourage economic development and growth and improve business and quality of life conditions in our efforts to create a healthy and prosperous economy and job market for Falls City and Richardson County. As a public-private team we have worked diligently to:

- Brand, position and market the greater Falls City area as a preferred business location, filling the sales pipeline with new business investment leads.
- Recruit new industrial development, facilitate growth and expansion of our existing manufacturers and leading employers, and encourage growth in all sectors of the economy.
- Enhance the competitiveness of the area through proactive product development and public policy advocacy actions.
- Collaborate with our many partners including the Chamber, City, County, and other groups to enhance the area as a quality place to live, work and play, providing support for Main Street redevelopment, the new Community Medical Center, and other community development projects.

We realize our work could not be accomplished without the support and funding of our member investors, and on behalf of the Board of Directors, I want to thank all of you for your commitment. I also want to give special thanks to our past staff as well as our current Executive Director, Beckie Cromer, and Administrative Assistant, Cassey Whalen, for their dedication and hard work.

It has been said that success is more of a journey than a destination. We hope you will agree that we have come a long way on the road to success and many of the accomplishments presented in this report are pivotal milestones. It has been my privilege to serve as President of EDGE as this organization and it's dedicated volunteers have played an active role in shaping the future of Falls City. The work is not done, nor however, have we reached our destination; therefore, I hope you will join us as we continue the journey.

Kevin Malone, President la 2 Maca

As Executive Director, Beckie Cromer is responsible for the administration of the Falls City Economic Development & Growth Enterprises operations. This includes the successful implementation of our strategic plan and business retention and expansion projects. Beckie is also the principal liaison between EDGE and the State of Nebraska on issues relating to economic development incentive programs.

As President, Kevin Malone encourages economic development and growth to improve the business conditions of the greater Falls City area. By collaborating with the private and public sectors and Falls City's partners in economic development including county, utilities, the region and state, Kevin ensures that EDGE works towards the goals set in the strategic plan.

Vice-President of Investor & Community Relations, Bart Keller, is the primary contact for internal support for EDGE. Bart helps maintain private and public investments by demonstrating accountability and "return on investment". This garners the sufficient resources to effectively implement the economic development growth strategy.

2009 EDGE Staff

Beth Sickel, Vice-President of Product Development & Public Policy, is in charge of enhancing the greater Falls City area to compete more frequently and effectively for business investments and to decrease the number of missed business location/expansion opportunities. This includes helping to create a positive image of the Falls City area, marketing and selling the community as a preferred business location, generating new wealth and growth through the retention and expansion of existing businesses and attracting of new business investment opportunities.

Vice-President of Marketing & Sales, Steve Kottich's objective is to aggressively brand, market and sell Falls City business location opportunities. His primary responsibility is to execute our marketing strategy by building relationships through site visits and conferences in order to attract new business to the greater Falls City area. The goal of this committee is to attract high-value, high-growth business investment opportunities resulting in quality employment opportunities.

As Administrative Assistant, Cassey Whalen manages the daily operations of EDGE, including accounts payable, maintenance of electronic and paper filing systems and coordinating and scheduling conferences and meetings. She provides support and assistance to Beckie Cromer and the EDGE Roard

Quote from EDGE Investor...

"I believe EDGE has put Falls City on the economic development map.

It takes a while to get all the ducks in order, but EDGE has made great strides. Those strides have already paid great dividends for Falls City and will continue to.

Excellent staff at the office; super people on the board."

What EDGE Investors think

We've come a long way together on the road to success as a commUNITY. How is the journey going? A survey of EDGE member investors conducted in May (2009) provides valuable insights as well as guidance on the future direction to assure continued progress and success.

How important do you feel the following objectives are in developing a new 2009-2012 three-year economic development strategic plan? How satisfied are you with the progress EDGE has made in accomplishing its strategic objectives?

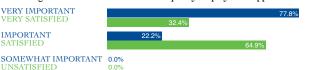
Branding and marketing the greater Falls City area to create increased awareness and position the greater Falls City area as a strategic business location.



Encouraging and facilitating the retention and expansion of existing businesses and jobs.



Attracting new business investments and quality employment opportunities.



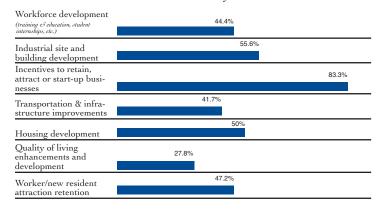
Stimulating entrepreneurial growth and development.



Strengthening the competitiveness of the greater Falls City area business location product.



From your perspective, what are the top "economic development" issues that need to be addressed in the next three years?



2006-09 Project Locations and Expansions:



Ames True Temper added

and more than doubled its



MVS Enterprises a group of local entre-

preneurs, opened a Runza Restaurant.



Historic Stephenson Hotel sold o Florida real estate developer .nd entrepreneur. The downown landmark building is being

transformed into a modern 48-room hotel and



Iowa-based Vantec, Inc. located a \$4.4 million custom plastics molding operation in the indus-

rial spec building, creating quality new obs.

2009 EDGE Board of Directors

President

Kevin Malone

First National Bank & Trust

V.P. of Marketing & Sales

Steve Kottich

Miller Monroe Co.

V.P. of Product Development & Public Policy

Beth Sickel.

Southeast Nebraska Communications

V.P. of Investor & Community Relations

Bart Keller

Farm and City Supply

Secretary/Treasurer

Beckie Cromer

Ex-Officio Directors

Gary Jorn, City Clerk/Treasurer, City of Falls City Becky Fischer, Manager, Falls City Chamber of Commerce

Staff

Beckie Cromer, Executive Director Cassey Whalen, Administrative Assistant Brad Campbell

Councilman, City of Falls City

Brian Daake

Dorr & Clark Funeral Home

Dr. Jon Habben

Superintendent, Falls City Public Schools

Chris Halbert

Halbert, Dunn & Halbert, L.L.C.

Edward & Sandra Hartman

Dan Hill

Jim Hill's Paint & Glass

Ryan Larsen

Community Medical Center

Marc Morehead

Richardson County Bank & Trust

Dana Rathje

Falls City Pharmacy

Charles Radatz

Tri-State Corridor Alliance

James Sefried

Richardson County Board of Commissioners

Jerry Oliver

The Honorable Rodney Vandeberg Mayor of Falls City



In May of 2009, Falls City was awarded Nebraska Economic Development Certified Community designation, joining an elite group of only 23 Nebraska communities to earn the certification.



Product Development and Public Policy

Supported development, ongoing programming and promotion of Falls City Welder Training Program to address workforce training needs of local manufacturers.

Worked diligently to secure local delivery of NE Workforce Development employment services, resulting in Falls City being chosen as a pilot community for delivery of itinerate workforce services.

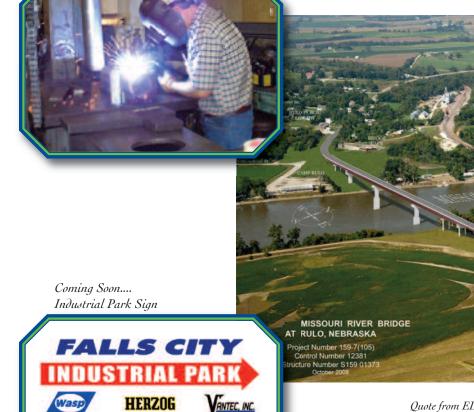
Successfully advocated for federal and state funding to build a new \$32 million Missouri River Bridge at Rulo. Also advocated for improvements to Highways 73 and 159 and the Falls City Airport Road.

Acquiring an additional 10.1 acres to expand the Falls City Industrial Park to accommodate future business growth and development.

Secured \$12,000 matching grant from Nebraska Investment Finance Authority to fund an enhanced local housing and redevelopment plan.

Advocated for local and regional programming and consultative assistance for entrepreneurs/small business owners, including the Rural Enterprise Assistance Project and the Southeast Nebraska Club for Investors, Inventors and Entrepreneurs.

Provided support for new developments that enhance the area as a quality place to live, work and play, including the new Community Medical Center.



FOLLOW HIGHWAY 159

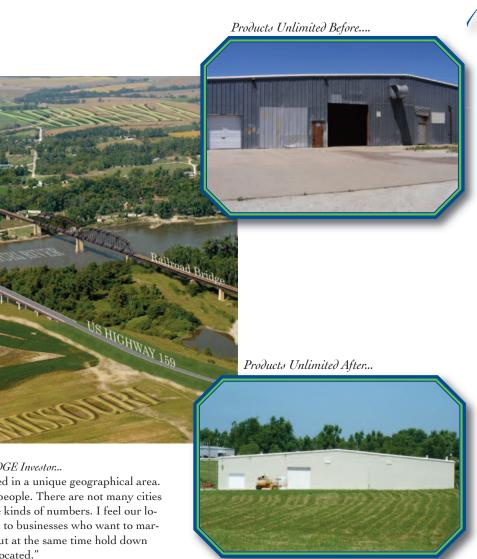
BUILDINGS & SITES AVAILABLE - PLEASE CALL 402-245-2105

"In my opinion, Falls City is located

Close to a population of 2 million

our size that can boast about these cation will become more attractive

ket to people in the larger cities, be shipping costs by being centrally l



Marketing and Sales

Developed quality print and online materials to effectively brand and market Falls City business expansion opportunities. The EDGE website (www.fallscityedge.com) serves as the cornerstone of the strategy and has received over 327,000 hits, 80,000 page views and 24,000 unique visitors.

Commissioned the Richardson County Labor Basin Study by The Docking Institute of Public Affairs. The study serves a valuable tool in documenting the availability and quality of the workforce.

Conducted formal sales calls on all local manufacturers and other leading employers on at least an annual basis. Also visited the headquarters of WASP and Vantec.

Launched the first-ever Sell Falls City direct marketing campaign. The series of quarterly mailings will reach over 1,500 target businesses within a 100-mile radius of Richardson County in Missouri, Iowa and Kansas.

Developed solid business relationships with Falls City's marketing allies, including the NE Department of Economic Development, regional development groups and area utility service providers. Participated in state and regional marketing events, including the Governor's First Reverse Trade Mission, Pack Expo in Chicago, and LAD Summit.

Aggressively pursued business development leads, traveling to meet with prospects throughout the Midwest.

Investors who made success achieveable

We would like to take this opportunity to thank all of the business leaders and individuals who invested financially in our last campaign. We thank you for your dedication to this community and the future of our economic success. We also hope to have the opportunity to work with you in the future on the Economic Development Road to Success.

Public Investors

City of Falls City (Three-year commitment - \$120,000 in 2009; \$122,500 in 2010 and \$125,000 in 2011)

Richardson County (FY 2009 commitment - \$25,000)

Private Investors

Visionary Investors

(\$5,000 and greater) Community Medical Center Dorr & Clark Funeral Home Farm & City Supply First National Bank & Trust Halbert, Dunn & Halbert, L.L.C. Hartman, Edward & Sandra Richardson County Bank & Trust

Southeast Nebraska Communications

Champion Investors

(\$2.500-\$4.999) Armbruster Motor Co. Falls City Journal Martin John & Kathy Morehead John & Amalia Vandeberg, Rodney

Catalyst Investors

(\$1,000-\$2,499) Animal Health Center Bachman, Merle & Trula **Careage Estates** Falls City Pharmacy

Catalyst Investors continued

Falls City Lions Club Falls City Mercantile Co. Grand Weaver Hotel Hullman's Ford Jim Hill's Miller-Monroe Company, Inc. Parkside Dental Clinic Sun Mart Foods Weaver & Merz

Tier One Bank

Time Warner Cable

Walnut Creek Cabinets

Advocate Investors (\$500-\$999) Aitken, Robert W. (CPA) American National Bank **Brott Law Office** Falls City Care Center Habben, Dr. Jon & Kathy Harris, Ed & Deb James, Dr. Charles R. (DDS) Jones Heating & Air Conditioning KLZA/Kanzaland Radio Group - Sunny 101.3 Mary's Appliance McPeak Dr Eric Neal Parsons Law Office Poppe Realty & Management Radatz, Charles & Karen Solid Rock Anesthesia Stripes & Signs

Supporter

(Individual & Non-Profit) Investors (\$100-\$499) Bartek, Dr. Tom & Kathy Bletscher Phil Campbell, Don & Laverne Castle Mike & Jean Chesnut Bev DeBusk, Larry & Carole Eickhoff, Ryan & Halbert, Andy Falls City BPO Elks Falls City Rotary Club Finck, Ray & Ruth Froeschl, Mary Gentry, Charlotte Gerlt, Gail R. & Marlene Gist, Martin & Mary Jane Godemann, Ted & Mona Jenkins, Bill & Becky Johnson, Rick & Susan Keller, Bart & Gayle Kottich Steve & Diana Malone, Kevin & Janet McKim, Jerry & Nancy Morehead, Marc & Marcia Oliver, Jerry & Sharryll Parrish, John & Barb St. Thomas Episcopal Church Sailors, Chuck Schock Bill Scheitel Kevin & Gina

Sickel, David & Alvce

Supporter - continued

Sickel, Randy & Beth Simpson, Kenny & Tami Sikora, Fred & Pam Stalder, R. Merle Veigel, Merle & Sara. Vision Inn Vrtiska Kim & Kris Weaver, Paul & Letha Weinert, Paul Wilhelm, Leon & Madaline Wolfe, David & Martha

"A positive trend of job creation and growth in Nebraska is reflected in Falls City."

Richard Baier, Director, Nebraska Department of Economic Development

If you would like to sign up to receive the quarterly EDGE newsletter, please let us know.

E-mail cassey@fallscityedge.com or call 402-245-2105. Thank you.